Asia-Pacific Association of Agricultural Research Institutions (APAARI)

Progress Report
January 2017 – June 2017

C/o Food and Agriculture Organization of the United Nations
Regional Office for Asia and the Pacific
FAO Annex Building, 202/1, Larn Luang Road
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Bangkok 10110, Thailand
Asia-Pacific Association of Agricultural Research Institutions (APAARI)  
PROGRESS REPORT  
(January 2016 – June 2017)

The Asia-Pacific Association of Agricultural Research Institutions (APAARI) is an apolitical, neutral, non-profit forum of National Agricultural Research Systems (NARS) in the Asia-Pacific region and was established in 1990 at the initiative of Food and Agriculture Organization of the United Nations (FAO). It has its headquarters at the FAO Regional Office for Asia and the Pacific in Bangkok. The main mission of APAARI is to promote the development of NARS in the Asia-Pacific region through facilitation of intra-regional, inter-institutional, and international cooperation and partnership. APAARI has been active in fostering the overall agricultural development by addressing the concerns of hunger, poverty, environmental degradation and sustainability of agricultural production. It has completed 26 years of its existence with an impressive record of achievements.

During January - June 2017, APAARI organized, co-organized and participated in several activities comprising various meetings, conferences and training programmes. These included: i) Regional Symposium on “Mapping and Assessing University-based Farmer Extension Services in ASEAN through an Agro-ecological/Organic Lens; ( ii) Regional Food Security conference: Let's Get to Work - Building a Food Secure Future; iii) International Training Workshop on Developing Knowledge Management in Agriculture for Small-scale Farmers; iv) CDAIS Innovation Fair at NAFRI, Vientiane, Lao-PDR; v) GFAR Steering Committee Meetings; vi) Workshop on e-Business Modeling for Women Entrepreneurs; vii) Implementation of CRP Dryland Cereals Scholarship Programme; and viii) APAARI Knowledge Management Programme. A brief account of the accomplishments is presented here for information and reference of APAARI members, partners and other stakeholders.

I. Meeting/Workshops/Conferences

1. Regional Symposium on “Mapping and Assessing University-based Farmer Extension Services in ASEAN through an Agro-ecological/Organic Lens, Bangkok, Thailand

The Symposium took place in Chulalongkorn University School of Agricultural Resources (CUSAR) in Bangkok, Thailand, on 23 February 2017. It was supported by Chulalongkorn University UNISEARCH Fund (“ASEAN Cluster” Project Grant); Agroecology Learning Alliance in South East Asia (ALiSEA); United Nations Educational, Scientific and Cultural Organization (UNESCO); and Chula’s ASEAN Studies Center (ASC). The event aimed to present the university research on the roles universities play in either exacerbating or mitigating environment, food security, poverty reduction and agricultural development challenges in ASEAN and how they contribute to social or rural transformation. It also shared quantitative empirical evidence combined with good qualitative analysis, how, why and to
what degrees Southeast Asian universities inhibit or support agro-ecological and organic approaches in teaching, research and extension services. Finally, it provided policy, programme and curricular recommendations for future education, research and extension services and rural development planning in response to perceived knowledge and capacity gaps.

APAARI was invited to make a presentation in the Symposium, and particularly to provide a regional perspective on the research-extension gap in Asia-Pacific; stress opportunities for university-based extension to reduce the research-extension gap; share the role of regional networks in reducing the research-extension gap and highlight the areas of how regional networks can better support university-based education and research-extension systems. The opportunities for university-based extension stressed by APAARI included: adaptation to a new research-extension environment; creation of space for research-extension interface; engagement in farmers’ fields; enhancement of the quality of extension services; resource mobilization; engagement with other stakeholders; improvement of the efficiency and cost-effectiveness of the delivery of extension services through ICT; and supporting transformative learning and youth leadership development. The presentation also highlighted APAARI’s Strategic Plan 2017-2022, specifically the youth-related activities that it is planning to undertake in the future.


APAARI participated in the Regional Food Security Conference: Let's Get to Work - Building a Food Secure Future, held in Ha Noi, Viet Nam on 22-23 March 2017. The conference was built around a two-day experts’ segment and a high level round table discussion providing specific areas for further action based on the current challenges and constraints, as well as good practices. The conference also set a first step of action with a set of concrete Food Security Deals. These deals were concrete, cross-sectorial made by different configurations of stakeholders which committed themselves to action in new solutions to contribute to achieving SDG 2. The deals seek to reinforce and prompt real actions.

‘Let’s start implementing SDG 2 and let’s do it together’ was the main message of the conference. It was stated that SDG 2 does not stand independently, but is interconnected with all other SDGs. That’s why the conference focused on the following themes: (i) Climate Smart Agriculture - SDG 13: Take urgent action to combat climate change and its impacts; (ii) Reducing Food Losses – SDG 12: Ensure sustainable consumption and production patterns; (iii) Food Safety – SDG 2: End hunger, achieve food security and improved nutrition and promote sustainable agriculture; and (iv) Sustainable Aquaculture – SDG 14: Conserve and sustainably use the oceans, seas and marine resources for sustainable development.

APAARI presented its contribution to respective SDGs in line with the Strategic Plan 2017-2022. Its focus in the conference was specifically on climate-smart agriculture (CSA). As such, it shared strategies to promote CSA through collective action to strengthen agri-food research and innovation systems. APAARI stressed that it: recognizes climate change as a critical challenge to agriculture; provides knowledge-sharing mechanisms to discuss good practices in CSA to adapt to and mitigate the effects of climate change, and reduce stress on
natural resources; advocates for increased and improved investment in CSA research, and other critical areas supporting sustainable agricultural development; creates an environment for increased resource allocation and congenial policy and institutional support; and facilitates partnerships to strengthen collective action in CSA. One of the recent examples is the High-level Policy Dialogue on Investment in Agricultural Research for Sustainable Development in Asia and the Pacific that APAARI organized in collaboration with ACIAR, Government of Thailand, FAO, GFAR, IFPRI, and other partners in December 2014.

In addition to the presentation made, APAARI also participated in the working group discussion on fisheries where it made a ‘deal’ with SNV Vietnam, Fresh Studio, Research Institute for Aquaculture No. 1 (RIA 1), and Vietnam Farmer Union (VNFU), to advocate the role of aquaculture in farmers’ socio-economic development and share innovative practices to facilitate learning and scaling up of aquaculture innovations.

3. **International Training Workshop on Developing Knowledge Management in Agriculture for Small-scale Farmers**

The Food and Fertilizer Technology Center (FFTC) for the Asia-Pacific Region and the Philippine Council for Agriculture, Aquatic and Natural Resources Research and Development (PCAARRD) of the Department of Science and Technology (DOST) organized the International Training Workshop on Developing Knowledge Management in Agriculture for Small-scale Farmers held on 9-11 May 2017, at PCAARRD, Los Banos, Laguna. It served as a venue for sharing experiences in various KM strategies/programmes being implemented by agricultural organizations in the Asia-Pacific region. The main objective was to draw insights and enhance the functional guide for KM in agricultural development for possible adaption of the invited participants in their respective organizations/countries.

APAARI presented a regional overview of the issues facing agri-food systems and the key pillars of trend in KM in Asia-Pacific region. The presentation also highlighted the needs for improved KM to support the strengthening of agri-food research and innovation systems, and APAARI’s role in this process – its contribution to sustainable development goals. APAARI’s latest KM achievements and activities, and the introduction of Strategic Plan 2017-2022 were also emphasized during the workshop. A day’s visit to relevant institutions like the International Rice Research Institute (IRRI) and the Department of Agriculture was also organized for the benefit of participants.

4. **CDAIS Innovation Fair at NAFRI, Vientiane, Lao-PDR**

The Tropical Agriculture Platform/Capacity Development for Agricultural Innovation Systems (TAP/CDAIS) project in Lao PDR organized an Innovation Fair on 19 May 2017 to create opportunities for the actors representing agricultural innovation systems to meet and share experiences. The meeting also highlighted future programmes/projects for strengthening functional capacities to innovate, discuss needs and action plans on capacity development, and initiate partnerships. The aim was to broker partnerships to speed up agricultural innovation at the country level and bring together a range of different initiatives and projects that are supporting the development of agriculture. The marketplace also aimed
to compare and understand different stakeholders’ capabilities and resources, and achievements, as well as to create synergies based on the partners’ organizational experiences and current complementary activities.

The CDAIS Innovation Fair was an important avenue for facilitating the linkages between initiatives working on capacity development in agricultural innovation systems in Lao PDR, based on the needs of major agricultural innovation actors in the country. APAARI presented its role in TAP/CDAIS in the context of its key programmes from Strategic Plan 2017-2022, namely Knowledge Management, Capacity Development, Advocacy and Partnership and Networking.

5. GFAR Steering Committee Meetings

Dr Ramakrishna Akkinapally, Deputy Director General, National Agricultural Research Institute (NARI), Papua New Guinea represented APAARI in GFAR Steering Committee in Rome on 8-9 February 2017. The expected outcomes of the meeting were: i) orient partners to new role, ii) shared understanding of GFAR Charter & Partnership Strategy, iii) approve GFAR Partnership Strategy and iv) identify Communication Needs/Mechanisms. The major issues discussed included: i) how to make GFAR cost effective and efficient in the context of large SC, ii) funding contributions by members and other agencies to GFAR, iii) comprehensive and inclusive actions in all the regions with good indicators, iv) evaluation of GFAR in terms of efficiency, effectiveness and relevance, v) bridging the gap between science and society, vi) impact and scale of collective actions, and vii) challenges and/or constraints to be addressed moving forward with new collective actions.

APAARI’s Vice Chair Dr Sergie Bang, DG, NARI, Papua New Guinea attended the GFAR Steering Committee (SC) Meeting held in Rome on 13-15 June 2017. The objective of the SC Meeting was to complete the Medium Term Plan (MTP) with Key Focus Areas and Collective Actions. The SC identified success criteria for Collective Actions (CAs), discussed the 4 Key Areas of Focus and reviewed the Collective Actions provided. The four Key Focus Areas (KFAs) are; i) Communities determining their needs, ii) Turning knowledge and innovation into enterprise, iii) Strengthening organizational and individual capacities and iv) Demonstrating impact and improving investments. The SC reviewed the CAs provided by the GFAR Secretariat, and also considered the recommendations collated from the survey. Selected CAs were assessed for their potential in improving the livelihoods of targeted farming communities and whether it was feasible to do so.

In the proposed Medium-Term Plan, the Collective Actions are envisaged to be implemented by GFAR and SC Members to empower farmers (targeting women and youth) in each region/country of the world through the Innovation Platforms where agriculture technologies developed through research are made easily accessible to farmers for use so their livelihoods can be improved. Furthermore, policy platforms will be held to demonstrate positive impact
on improved farmer livelihoods and to engage policy makers to direct greater investment into agriculture.

6. Workshop on e-Business Modelling for Women Entrepreneurs

APAARI jointly with COA and Asia Productivity Organization (APO) organized a workshop on e-Business Modelling for Women Entrepreneurs in Taipei, Taiwan on 19-23 June 2017. Nine participants from Lao PDR, Pakistan, Samoa, Sri Lanka, Thailand, Nepal, Afghanistan, India and Vietnam sponsored by APAARI attended this workshop. The objectives of the workshop included: i) to review the recent trends in e-commerce and e-business in the era of digital agriculture; ii) to share successful e-business models, strategies, and practices utilizing digitized tools and methodologies and identify e-business markets for women entrepreneurs; and iii) to develop action plans for scaling up online business and e-commerce applicable to SMEs to integrate socially and economically less-privileged groups for inclusive development.

The workshop comprised presentation of resource papers/country papers, on-site visit and group workshop exercise/presentation on e-Business Modelling for Women Entrepreneurs. All the participants felt that the papers presented, group activities and discussions were immensely useful in enhancing their knowledge for implementing e-Business in their respective countries. On successful completion of the workshop, the participants were also awarded the certificates.

7. Implementation of CRP Dryland Cereals Scholarship Programme

Under the Memorandum of Understanding (MoU) between APAARI and ICRISAT for a collaborative CGIAR Research Program (CRP), the Dryland Cereals Scholarship Program was implemented. Six candidates from Punjab Agricultural University, Ludhiana, Sri P.V.N. Telangana State University for Veterinary, Animal, Fishery Sciences, Hyderabad; Field Crops Research & Development Institute, Mahailluppallama, Sri Lanka; Northwest Agriculture and Forestry University, China; and B.A. College of Agriculture, Anand Agricultural University, Anand, are pursuing their Ph.D. research work under this collaborative programme.

As per the Letters of Agreements between APAARI and the respective universities and institutions, the total allocated scholarship grant was USD 94,212 out of which USD 64,212 allocated for scholarship of these six candidates has been disbursed. The CRP-DC Programme has now been concluded and the liquidation statement has been submitted to ICRISAT. Out of six, two students have already submitted their Ph.D. thesis and the remaining four students will also submit their theses as soon as their work is completed.

8. Knowledge Management Programme

8.1. Knowledge Management and Communication Strategy

The two strategic objectives of the APAARI Knowledge Management (KM) Programme, as stated in the Strategic Plan 2017-2022, are to: (i) make AFS more knowledge intensive to
effectively contribute to sustainable agricultural development; and (ii) strengthen AFRIS through more effective knowledge management. These two KM strategies integrate communication, ICT, partnership and networking, capacity development and advocacy, and together contribute to APAARI’s thematic areas. To provide further guidance on APAARI’s KM Programme, in line with the SP 2017-2012, a KM and Communication Strategy has been prepared aiming to:

- define the term ‘knowledge management’ in the context of agri-food systems
- outline APAARI’s key and specific strategies as per the Strategic Plan (SP) 2017-2022;
- present ‘Strengths, Weaknesses, Opportunities and Threats (SWOT)’ analysis;
- recommend a KM and communication approach and processes to support the implementation of SP 2017-2022;
- assess target audience;
- specify communication and outreach activities;
- suggests the way to measure KM and communication progress; and
- presents KM and Communication plan and performance framework.

The strategy is currently under review and will be finalized soon.

8.2. APAARI Website

The APAARI website has been the Association’s key information tool since its establishment in 1990. To keep abreast with technology trends, it is important to ensure that the website’s infrastructure is up-to-date and user-friendly to ensure that APAARI stakeholders can have easy and immediate access to information and knowledge on agri-food research and innovations. The assessment of the APAARI website conducted in January 2016 identified key issues and made recommendations that led to the development of a new APAARI website between January and June 2017. The new website launched during APAARI EC meeting held on 14 July 2017 is based on Wordpress mobile-friendly content-management software, with new design and re-organized content. It allows integration of Social Media and other interactive features to enable two-way communication, and make stakeholders’ access to information and knowledge easier than before.

8.3. APAARI Social Media

Efforts have been made to share increased number of stories through Facebook, Twitter and the new APAARI social media tool – LinkedIn. On Facebook, the number of ‘likes’ have been growing, though the tool needs to be systematically monitored in terms of its followers, users and the number of downloads of the content. As of 16 June 2017, APAARI Facebook page had 320 likes (more than double since 31 December 2016 when the page had 149 likes). Since January 2017, a total of 279 posts were shared by APAARI (compared to 35 posts published between 1 July and 31 December 2016).
APAARI Twitter also shared 297 tweets since January 2017 (as compared to 20 posts tweeted between 1 July and 31 December 2016). The total number of Twitter followers as of 16 June 2017 is 94 (as compared to 39 followers on 31 December 2016).

APAARI LinkedIn platform was established in March 2017 with 126 followers by 16 June 2017. It shares vacancy announcements and other opportunities for stakeholders working in agri-food research and innovation systems. Connected to LinkedIn is Slideshare – a platform to share powerpoint presentations. APAARI Slideshare has been established and includes one presentation About APAARI to enable people to learn about the Association. More presentations will be shared following APAARI-supported events.

8.4. APCoAB website

Following the Executive Committee (EC) meeting in September 2016, APAARI made major changes to the APCoAB website where there was inactivity since the programme coordinator left at the end of 2015. The website has been updated with new content related to biotechnology, including latest news and articles. The table below on APCoAB website statistics shows that the number of visits increased since last year.

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<th>Month</th>
<th>Unique Visitors</th>
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8.5. Knowledge Partnership

In 2017, APAARI signed two new Letters of Agreement (LoA) with the Food and Agriculture Organization of the United Nations (FAO). Firstly, APAARI will continue to collaborate with FAO Regional Office for Asia and the Pacific (RAP) on the use of ICT in agriculture (e-agriculture). In particular, APAARI will be an implementing partner in the organization of the E-agriculture Solutions Forum 2017, and co-author of success stories on e-agriculture.
Secondly, APAARI will continue its knowledge partnership with FAO in Rome, Italy, on the Tropical Agriculture Platform (TAP) and its Capacity Development for Agricultural Innovation Systems (CD for AIS) project in 2017. This year’s activities will include: (i) participation in the national marketplace events in Bangladesh and Lao PDR, which allow for showcasing good practices and for creating opportunities for cooperation; (ii) participation in the TAP Partners Assembly – Lao PDR, 18-22 September 2017; (iii) raising awareness on TAP and promote the CD for AIS in additional countries (non-pilot countries of the CDAIS project) and facilitation of the participation of TAP/CDAIS representatives from Bangladesh and Lao PDR in APAARI-supported events planned in 2017, such as the Expert Consultation on Underutilized bioresources and their potential for food and nutrition security of Asia and the Pacific; (iv) promotion of the Common Framework on CD for AIS through the printing and dissemination of TAP promotional materials (e.g. factsheets) and presentations at various events, meetings and in online communications; (v) coordination of TAPipedia webinars and facilitation of the expansion of TAPipedia network; (vi) facilitation of knowledge and experience sharing on CD for AIS within NARS; (vii) advocacy with higher education institutions to include the Common Framework on CD for AIS in university curricula; (viii) integration the Common Framework on CD for AIS in APAARI-supported activities and projects; and participation in virtual TAP SC meetings.

8.6. APAARI Network Highlights

APAARI Network Highlights has been published bi-monthly. It aims to highlight, promote and share the latest news from among the APAARI network. It is based on a short editorial and links under headlines such as news and announcements, upcoming events and opportunities, latest publications and success stories. The content is being researched by APAARI KM staff but increasingly, stakeholders have also been sending news directly to APAARI. Feedback received to date shows that this new communication tool has been received well by the APAARI community. Two issues have been released during the reporting period.

8.7. Publications

During the reporting period, APAARI produced, published and disseminated the following publications:

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<th>Publication</th>
<th>Month published</th>
<th>Cover</th>
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<td>Investment in Agricultural Research for Sustainable Development in Asia and the Pacific: Country status Reports</td>
<td>June 2017</td>
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<td>Expert Consultation on Best Practices in Agri-food Innovations in Asia and the Pacific, Taichung, Taiwan; 1-3 November 2016 Proceedings and Recommendations</td>
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<td>APAARI Flyer</td>
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The above publications have been shared with all APAARI member and partner organizations, participants of respective meetings and other stakeholders, and are also available on the APAARI website.
III. Membership Drive

During the period January – June 2017, efforts were made to increase the membership base of APAARI. Two new members joined APAARI in the Associate Member category during this period. These are: i) Professor Jayashankar Telangana State Agricultural University, Hyderabad, India and ii) Dr Balasaheb Sawant Konkan Krishi Vidyapeeth, India. With addition of these two new members, the total number of members rose to 70 as against 68 in 2016.

IV. International/Regional Collaboration

During the period under report, APAARI had close collaboration with GFAR, CGIAR Centres, ACIAR, Australia, COA Taiwan, and FAO RAP and organized several activities/programmes including organization of workshops, conferences and training programmes with their funding support. This included the programmes on agro-biotechnology and research information systems.

APAARI-COA collaborative programme on biotechnology has been in operation since 2008. Initially approved for three years (2008-2010) with a funding support of USD 35,000 per annum, the programme was extended twice (2011-2013, 2014-2016) and funding raised to USD 50,000 per annum. In view of the excellent performance of this APAARI-COA collaboration it was felt necessary by both APAARI and COA to continue the Programme for another term. The commitment of COA to continue supporting this programme was conveyed during the XVIII APCoAB Steering Committee Meeting held on 31 October 2016 in Taiwan. Accordingly, APAARI-COA Collaborative Programme (2017-2020) was approved with annual budget of USD 140,000 to be shared equally by the two partners.

V. APAARI Participation in Meetings organized by other Fora

- Dr Ramakrishna Akkinapally, Deputy Director General, National Agricultural Research Institute (NARI), Papua New Guinea represented APAARI in GFAR Steering Committee in Rome on 8-9 February 2017
- Ms Martina Spisiakova, Knowledge Management Coordinator, APAARI represented APAARI in Regional Symposium on “Mapping and Assessing University-based Farmer Extension Services in ASEAN through an Agro-ecological/Organic Lens, Bangkok, Thailand, Bangkok, Thailand on 23 February 2017
- Ms Martina Spisiakova, Knowledge Management Coordinator, APAARI represented APAARI in Regional Food Security conference: Let's Get to Work - Building a Food Secure Future, Hanoi, Vietnam, in Ha Noi, Viet Nam on 22-23 March 2017
- Ms Celilu Bitong, Knowledge Management Officer, APAARI, represented APAARI in International Training-Workshop on Developing Knowledge Management in Agriculture for Small-scale Farmers at PCAARRD, Los Banos, Laguna on 9-11 May 2017
- Ms Celilu Bitong, Knowledge Management Officer, APAARI, represented APAARI in CDAIS Innovation Fair, at NAFRI, Vientiane, Lao-PDR on 19 May 2017
- Dr Sergie Bang, Director General, National Agricultural Research Institute (NARI), Papua New Guinea represented APAARI in GFAR Steering Committee in Rome on 13-15 June 2017

VII. Other Items

New Appointments

Executive Secretary, APAARI

The position of Executive Secretary had fallen vacant when the previous Executive Secretary, announced his decision in the General Assembly meeting (GAM) held in Taiwan on 3 November 2016 to conclude his tenure on 31 December 2016 due to health reasons. The Interim Executive secretary took over the charge on 1 January 2017. The announcement for recruitment of Executive Secretary was made on 4 January 2017. A total of 27 applications were received out of which 7 applications were rejected due to non-fulfillment of specified qualification and experience. Based on critical assessment and evaluation, five candidates were short listed for personal face-to-face interview by the Selection Committee. The Selection Committee was constituted in consultation with the Chairman, APAARI and the interview was held on 3 June 2017. The Selection Committee unanimously recommended the appointment of Dr. Ravinder Kumar Khetarpal, Regional Advisor (Strategic Science Partnerships) CABI South Asia - India for the position of Executive Secretary, APAARI. The appointment letter has been issued to Dr Ravinder Kumar Khetarpal and he has accepted the offer and is likely to join in the first week of August 2017.

APCoAB Coordinator

The position of APCoAB Coordinator had fallen vacant in January 2016 when the previous Coordinator resigned. Announcement for recruitment of Coordinator was first issued on 23 December 2016. Fourteen applications were received, based on evaluation of which four candidates were short-listed for personal interview by the Selection Committee. The letter was constituted by the Interim Executive Secretary, APAARI in consultation with Chairman, APAARI and the interview was held on 31 May 2017. The Selection Committee unanimously recommended the appointment of Dr. Rishi Kumar Tyagi, Principal Scientist, National Bureau of Plant Genetic Resources, New Delhi for the position of APCoAB Coordinator. The appointment letter has been issued to Dr Rishi Kumar Tyagi and he has accepted the offer and is likely to join sometime in August 2017.

Outgoing Staff

Knowledge Management Coordinator
Ms. Martina Spisiakova has worked as APAARI’s Knowledge Management Coordinator since December 2015. She has made a major contribution to APAARI’s strategic planning, through the development of the APAARI Strategic Plan 2017-2022, Work Plan for the biennium 2017-2018, Knowledge Management and Communication Strategy, as well as stakeholder mapping. Martina also coordinated the implementation of APAARI’s Knowledge Management Programme, particularly the development of a new APAARI website; introduction of a new communication tool – APAARI Network Highlights; enhancement of APAARI’s presence and knowledge sharing on Social Media through Facebook, Twitter, Linked In, and Slideshare; improvement of APAARI’s outreach and advocacy through enhanced communication materials (publications and posters); and strengthened partnership with APAARI members, partners, and other stakeholders, particularly collaboration with FAO. All these activities have become critical pillars of APAARI’s future operations and will be pursued by the APAARI Secretariat. Martina left APAARI on 30 June 2017 for personal reasons but will continue her involvement with APAARI for some time on a consultancy basis.

VIII. Epilogue

As is evident from this report, APAARI activities are being expanded and effectively addressing the expectations of its constituencies. This has been possible due to their great support and cooperation extended by all APAARI members, partners and other stakeholders, which is duly acknowledged. APAARI looks forward to have more activities/collaboration with the partners in fulfilling its mandate following the APAARI Strategic Plan 2017-2022, and its biennial work plan for 2017-18 with details of prioritized programmes and activities to be undertaken.

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